18 October 2014

**ICEC Action Plan 2014-2016**

1. Organisation of 2016 World Congress  
   a. Team leader: Paulo Dias  
      i. Team members: Aldo Mattos, Angelo Valle, ICEC Secretariat

2. Develop written policies & procedures for ICEC  
   a. Write policies & procedures for production of the biannual World Congress  
   b. Other administrative policies & procedures as required  
   c. Team leader: TT Cheung  
      i. Team members: Julie Owen, John Haynes, Matthew Nicholas, Jose Chacon, Gianluca di Castri, Carsten Wredstrom, Teoh Wooi Sin, Rob Pearl

3. Establish a baseline Body of Knowledge that includes both cost engineering and quantity surveying  
   b. Update global inventory of Professional Standards/Best Practices  
   c. Create baseline ICEC BoK  
   d. Use the ICEC baseline to map the Body of Knowledge against that of IPMA  
   e. Team leader: Sam Griggs & Andrew Harfield  
      i. Team members: Alexia Nalewaik, Andrej Kerin, Dr Charles Mbelede, Teoh Wooi Sin, Egon Wortmann, Paulo Dias, Shi Li, Peter Schwanental, Secretariat, James Arrow, Rob Pearl, Alfredo Biffi

4. Develop a strategy for implementing and maintaining Memorandums of Understanding and Cooperative Agreements  
   a. IPMA  
   b. FIG  
   c. RICS  
   d. Team leader: Peter Cox and Murtala Oladapo  
      i. Team members: TT Cheung, Carsten Wredstrom, Peter Smith, Allen Hamilton

5. Development of an ISO standard for cost management  
   a. Team leader: Ginette Basak  
      i. Team members: Angelo Valle, Sam Griggs

6. Upgrade the ICEC website & Review ICEC Logo  
   a. Team leader: ICEC secretariat  
      i. Team members: Carsten Wredstrom, Peter Smith, Janne Skovgaard, Eugene Seah, Teoh Wooi Sin
7. Attract new organisations to become ICEC members
   a. Identify existing organisations
   b. Focus on membership in the Middle East
   c. Promote the formation of new member organisations in areas underserved by ICEC
   d. Team leader: Madhu Pillai
      i. Team members: Kwadwo Osei-Asante, Robert Pearl, Teoh Wooi Sin, Angelo Valle

8. Significantly increase marketing of ICEC
   a. Identify corporate sponsors
   b. Enable ads in the published ICEC Roundup and the website
   c. Develop regional activities in conjunction with regional board meetings
   d. Develop more professional-looking promotional materials
   e. Team leader: Eugene Seah
      i. Team members: Julie Owen, K. Obeng Ayirebi, Peter Schwanental, ICEC Secretariat

9. Integrate research and education programmes into ICEC activities
   a. Identify network of academicians and researchers
   b. Identify support from universities
   c. Create a list of coursework providers
   d. Team leader: Peter Smith
      i. Team members: Gianluca di Castri, Dr. Paul Ho, Njeri Wachira Towey, Basie Vester, Dennis Lenard, Anita Liu

10. Develop a strategy for the participation of younger members in ICEC activities
    a. Team leader: TT Cheung
       i. Team members: Eugene Seah, Shi Li, ICEC Secretariat, Janne Skovgaard, Michael Manikas

    a. Team leader: Ong See Lian and TT Cheung
       i. Team members: Kwadwo Osei-Asante, Robert Pearl, Teoh Wooi Sin, HH Kwan, Murtala Oladapo, James Arrow
       ii. Professional association representatives: Martin Darley (AACE)

12. Continue efforts toward development and implementation of United Nations Strategy
    a. Includes Central Product Classification (CPC) with the Economic and Social Council (ECOSOC) and World Trade Organisation (WTO)
    b. Team leader: Murtala Oladapo
       i. Team members: Kwadwo Osei-Asante, HH Kwan, Femi Onashile, Peter Cox, Ong See Lian